



United States Department of Agriculture

National Institute of Food and Agriculture

June 05, 2012

Director Bret W. Hess  
Wyoming – University of Wyoming  
Agricultural Experiment Station  
1000 East University Avenue, Dept. 3354  
Laramie, 82071

Dear Director Hess:

The Executive Director on behalf of the Regional Directors Association has RECOMMENDED APPROVAL of the following MRF project W-3177 – Enhancing the Competitiveness and Value of U.S. Beef beginning October 01, 2012 through September 30, 2017.

NIFA concurs with the recommendation of the Executive Director and has APPROVED this project. A copy of the approved MRF project outline will be available to all participating stations and agencies via the National Information Management and Support System.

Sincerely

A handwritten signature in black ink that reads "Beth A. Hewitt".

Accountability and Reporting Leader  
for Meryl Broussard  
Deputy Director, NIFA

For all other project and program concerns, please contact us at 202-720-0747 or email [bhewitt@NIFA.usda.gov](mailto:bhewitt@NIFA.usda.gov)